"YEAR OF STAYING RESOLUTELY ON COURSE"

PUBLIC SERVICE MINISTRY

CIRCULAR MEMORANDUM NO. 30/1988

REFERENCE NO. PS: 36/2/18

FROM: Permanent Secretary,

Public Service Ministry

TO: All Permanent Secretaries,

Heads of Departments and Regional Executive Officers

DATE: 1988/11/25

SUBJECT:

Staff Development 1989

At a recent meeting of Permanent Secretaries and Head of Departments it was re- emphasized that staff development was a very important part of the function of the manner. There was a growing concern that managers were not exerting enough effort to promote staff development in the many different ways in which that could be done, namely

- -Coaching
- -Orientation programmes
- -Departmental Induction programmes
- -On-The-Job training
- -Special group in-house training
- -Encouragement of staff to upgrade themselves by their own efforts
- -Utilization of interdepartmental training
- -Use of Public Service Ministry's Calendar of courses
- -Use of Guyana Management Institute's Calendar of courses
- -Nomination for Technical Assistance programmes
- -Nomination for programmes at the University of Guyana, etc.
- 2. You may already have considered this an important ingredient of your plans for 1989.
- 3. The Public Service Ministry is by this Circular seeking to find out what those plans are, and how you are contributing in your own way to making your officers functional.
- 4. Certain problems have been identified within the Public Service, and which must be constantly redressed if the Service is to function efficiently.

5. <u>The Problems</u>

- (i) Officers do not know about the Ministries/Department in which they work. New members of staff are put to sit at desks and told to "get on with it".
- (ii) The general standard of typing of some officers is generally poor.
- (iii) The standard of typing of some individuals is consistently poor.
- (iv) The standard of Public and human relations leave much to be desired. This is especially important for agencies that constantly interface with the public.

- (v) Officers join agencies with minimum qualification, and just sit for years without doing anything to develop themselves.
- (vi) Technical Officers with no management training and who are holding management positions.
- (vii) Managers who pay little attention to up grading training, re-training or additional training and do not support officers' efforts.
- (viii) In many agencies there is a problem of either poor supervisor or no supervisor. Is this applicable to your organization? If it is, how do you plan to deal with it in1989?
- (ix) What use do you intend to make of Guyana's Management?
 - (a) Institute's Programmes for 1989? Please refer to Public Service Ministry's Circular No. 12 of 1986 responsorship
 - (b) What use do you intend to make in 1989 of Public Service Ministry's training programmes?

There will be available by year-end

- (x) What use do you intend to make in 1989 of programmes run by agencies other than the Public Service Ministry and the Guyana Management Institute?
- 6. As a manager you may have been tackling some of those problems in creative ways. Please state what you are doing and send in your proposals with regards to 5 (i) to (x) by December 15th, 1988.

J.E Sinclair

Permanent Secretary
Public Service Ministry